June 16, 2014



LogistiCare Solutions, LLC

Non Emergency Medical Transportation Program

June 11, 2014

LogistiCare empowers passionate people to provide quality access to human and healthcare services through technology, innovation and community partnerships while meeting commitments to our stakeholders.

logisticare.com

DISCLAIMER

Information in this document, including URL or other Internet Website references, is subject to change without notice. The example companies, people, facilities or other organizations depicted herein are fictitious. Without limiting the rights under copyright, no part of this document may be reproduced, stored in or introduced into a retrieval system, or transmitted in any form or by any means (electronic, mechanical, photocopying, recording, or otherwise), or for any purpose, without the express written permission of LogistiCare Solutions, LLC.

LogistiCare may have patents, patent applications, trademarks, copyrights or other intellectual property rights covering the subject matter in this document. Except as expressly provided in any written license agreement from LogistiCare, the furnishing of this document does not give you any license to these patents, trademarks or other intellectual property.

Copyright Notice

Copyright © 2012 LogistiCare Solutions, LLC. All rights reserved.

LogistiCare

CT Operations Organizational Structure North Haven, CT



3/26/2014

The Brokerage Model

Key elements of the model:

Gate keeping for eligibility and need
 Rightsizing of transportation levels
 Credentialed transportation network
 Improved service and utilization for recipients
 Dramatically reduced fraud and abuse

Service Delivery Process Overview

Reservation		Gatekeeping		Ride Assignment		Ride Monitoring		Billing Adjudication		Data Analysis and Reporting
 Toll free access numbers for trip reservations, ride assistance and medical provider coordination Most requests are non-urgent and 2 to 3 days in advance Extensively trained Customer Service reps Coordination with case managers and discharge planners All calls recorded and used for monitoring quality performance and training 	* * *	Membership eligibility Trip necessity Level of service Application of client's travel standard Approved medical provider Covered Services	• •	Least costly but appropriate level of service Ensure appropriate transportation provider for riders' needs Geo-coded mileage to ensure accurate mileage billing Mass transit identification	• • •	Real-time trip problem resolution Communicate resolution to member, transportation provider, health care provider, health and reporting Nehicle Inspections Provider performance scorecard VIP reporting and ride monitoring	•	Maintenance and oversight of medical transportation costs Internal controls in analyzing trip specifics to support transportation cost reductions (origin, destination, travel time)	• • • •	Standard client reports (On Line retrieval capability) Statistical review of utilization and unit cost trends Encounter (HIPAA compliant) and report trip detail data to include: facility trends, rider trends, denials, no-shows, cancellations Risk management reporting QA database integration with all trip records Fraud and abuse monitoring Customer and transportation

transportation provider quarterly satisfaction surveys

Service Delivery Operational Support

Provider Relations	П	Quality Utilization Review Manageme Compliance	ent/ Case Managemen Client Relations
 Network Development Dedicated Corp Network Development Dept. Capacity Studies Augment Network capacity through national relationships Monitor Provider Performance Credentialing and Monitoring Insurance Requirements Driver and Vehicle Requirements 	Proprietary Technology Platform Distributed Network Operation Centers Clustered servers for key applications Multiple Data Lines Redundant tape backup systems Avaya phone system	 Trip Limitation Monitoring Ineligible Rider Reports Unduplicated Rider trend by facility type Standing Order trending by facility/medical/ treatment type Covered and non covered services Covered and non covered services Covered and non URAC Core Accredited 	reps for client case managers fa all and discharge facility planners through a dedicated facility





Top 4 Treatment Types v. Membership





Network

Network Development

Provider Recruitment – Phase 1

- Capacity Study of market/plan
- Broad range of providers encouraged to participate
- Available data sources reviewed to identify potential providers including commercial providers governmental agencies urban and rural transit agencies non-profit transportation providers

Site Visits, Orientation and Contracting – Phase 2

- Inspectors visit potential providers to conduct on-site reviews of records, vehicles, and operating procedures
- Potential providers required to produce all vehicles for preliminary examination
- Potential providers required to provide following documents: operational manuals, certificates of insurance, drivers' criminal background checks, maintenance schedules, drivers' licenses, and other mandatory licenses and permits

Training, Credentialing, and Vehicle Inspection – Phase 3

- Individual driver training sessions scheduled
- Group trainings focused on the invoicing process provided
- Inspection Performed
 - Provider Credentialing
 - Driver Credentialing

Fraud and Abuse Monitoring

- ✓ Providers/Drivers
 - Require all contracted transportation provider drivers be screened for OIG exclusions
 - Drivers found on OIG exclusion list immediately restricted from LogistiCare-referred trips
 - Review standing orders and standing-order attendance with major healthcare facilities

HIPAA Compliance Transportation Providers

- PHI not provided to subcontractors or agents unless Business Associate Agreement (BAA) in place
 - ✓ BAA requires transportation provider to comply with all applicable HIPAA and HITECH Act requirements
- ✓ Providers required by contract to ensure drivers, escorts, and attendants interact with passengers in a professional and appropriate manner
 - Includes, at a minimum, protecting passenger confidentiality
- Providers required to inform LogistiCare of any HIPAA violations or breaches immediately, as required by HIPAA and HITECH Acts

Network

HIPAA Compliance

Performance Improvements

Task	Required Timeframe
98% of calls will be answered	Within 4 rings
Wait time in queue	Shall not exceed five (5) minutes
Abandonment rate	Shall not exceed 5% of total calls

The Call Center continues to improve. The Average to Speed to Answer shows improvement of 2 min. and 17 seconds in comparison to our last report of 4 min and 40 seconds in March with an Abandonment rate slightly above the 5 % goal. We are also looking at staffing levels to support process improvements

Task	Required Timeframe
Scheduled Trips: Pickup Members on time	Within 15 minutes before or after the scheduled pickup time
Will Calls: Pickup Members after appointments	Within 60 minutes of notification
Hospital Discharges: Pickup	Within 3 hours of request

Month/Year	On Time Performance (A Leg D/O) Goal 95%	On Time Performance (B Leg P/U) Goal 90 %	Provider Re Routes Goal 2 %
February 2014	90%	88%	18%
March 2014	93%	91%	11%
April 2014	94%	92%	9%

Ē

Performance Improvements

- Monthly Review of Transportation Provider Performance
- ✓ Individual Provider Meetings and Performance Improvement Plans
- ✓ Reduction in Trip Volume, as appropriate
- ✓ Assessment of Network Capacity
- Expansion of Transportation Provider Hours, Service Area, Levels of Service, Vehicle Capacity

- Monthly Transportation Provider meetings with DSS, Hospital and Nursing Home Associations
- ✓ Quarterly Transportation Provider Meetings
- ✓ In Service Field Monitoring
- ✓ "Train the Trainer" Safe Driver Program

Performance Improvements

Q1 2014 Grievances	Q2 2014 Grievances to Date		
Total number of Trips Performed	1,056,701	Total number of Trips Performed (April 1 st thru June 9th)	878,917
Total Grievances Received	942	Total Grievances Received	734
Total Valid Grievances Received	472	Total Valid Grievances Received	347
Complaint Free Trips Performed	99.96%	Complaint Free Trips Performed	99.96%

Additional Improvements

- ✓ DSS, LGTC and CHA Collaboration for Statewide meeting
- ✓ Outreach to Hospitals for performance check and feedback regarding service
- ✓ Revising Member and Facility Brochures
- ✓ Revised Call Center Script, Program Protocol and Covered Services
- ✓ Retraining of all Logisticare staff to review revised program information
- ✓ Member Satisfaction Survey

Member Satisfaction Results		
	Apr-14	May-14
Husky A & C	97%	95%
Husky D	95%	96%

CONNECTICUT MEMBER AND FACILITY PHONE NUMBERS

CT Member Reservations Number 888-248-9895

 This number is for the exclusive use of CT Husky A, C and D Medicaid members calling to request NEMT Transportation

CT Facility Department Reservation Number 888-866-3287

- ✓ This number is for the exclusive use of CT Health Care Facility staff calling to request transportation for a CT DSS Husky A, C or D members
- Call to speak to one of our Facility Department Specialists about a standing order or to request an Urgent/Same day trip request for one of your patients.

CT Facility Department Fax Number 866-529-2138

 Connecticut Medical Practitioners, Case Managers or Social Workers fax Standing Order Request forms and the Medical Transportation Patient Transportation Restriction Form, and the Closest Treating Provider Form to this number.

CT Hospital Discharge Number 866-529-1946

 This number is for the exclusive use of CT Hospitals calling to request transportation for a CT DSS Husky A, C or D members.



LogistiCare

Member and Facility Services Website Introduction

logisticare.com

SECURED WEBSITE The LogistiCare Member and Facility Services Website meets all requirements of the Health Insurance Portability and Accountability Act of 1996 (HIPAA) regarding Protected Health Information (PHI) to ensure the privacy and security of your data.

MEMBER WEBSITE SERVICES

The LogistiCare Member Services Website (MSW) supports transportation requests by clients. The goal of this site is to provide a system to request and manage trip requests online —without the need to contact the call center.

There are specific steps that MUST be taken when using LogistiCare's Member Services websites

Member:

The member is required to make at least one reservation through a CSR.
 And completes a one-time registration process.

FACILITY WEBSITE SERVICES

The LogistiCare Facility Services Website (FSW) supports transportation requests by healthcare facilities on behalf of their clients. The goal of this site is to provide a system to request and manage trip requests online — without the need to contact the call center.

sistiCare Facility Services - H	tome				Logged in as Amanda Bo
shboard					
e lot beide summarizes he	number of hip requests w	th up carming date	a of service by stat	×	The state
Date of Service	Pending	Rejected	Approved	Denied	
2/5/2011	1	0	0	0	
2/2/2014	0	0	4	D	
2/8/2011	0	0	1	0	
2/14/2011	2	2	4	0	
2/16/2011	0	0	1	0	We never lose focus on the hum
2/18/2011	1	0	0	0	needs of our riders and the
2/21/2011	0	0	1	0	practical day-to-day challenge based by their health care provide
2/25/2011	0	0	1	0	
2/28/2011	1	0	0	D	
3/1/2011	1	1	1	0	
2					
gebCare Solutions, U.S. pro- ents. While the data and infor- tinuous updates to the data then of the data or reports pr	ides access to the data a mation contained on this ! files, we make no warrant	Veb site are base y or guerantee cor	d upon actual trip d	ata for each client, due	

BENEFITS

The Member and Facility Services Websites:

- ✓ Offers 24/7 access, enter a trip request anytime, from anywhere
- ✓ Provides trip accuracy
- Allows you to check the status of a trip request, as well as the ability to modify trip requests
- Eliminates the necessity to place request by phone
- Eliminates the need to fax "on demand trip requests" and or standing order requests

LogistiCare Contact Information

1-866-684-0409 Robin Hamilton, General Manager	Ext. 2001
Sandra Iwaniec, Dir. /Program Manager	Ext. 2002
Eddie Tosado, Director of Operations	Ext. 2003
Thomas Wang, Call Center Manager	Ext. 2019
Claude Bisson, Transportation Manager	Ext. 2004
Serge Mihaly, QA/Reporting Manager	Ext. 2012
Karen Davis RN, UR Manager	Ext. 2006